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# Second Quarter 2012 Results Presentation

August 13, 2012

This presentation may include forward-looking comments regarding the Company's business outlook and anticipated financial and operating results. These expectations are highly dependent on the economy, the airline industry, commodity prices, international markets and external events. Therefore, they are subject to change and we undertake no obligation to publicly update or revise any forward looking statements to reflect events or circumstances that may arise after the date of this presentation. More information on the risk factors that could affect our results are contained on our Form 20-F for the year ended December 31, 2011.

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## LATAM Airlines Group: Highlights 2Q 2012

(US\$ million)	LATAM	LAN	TAM 8 days
Total Revenues	1,584	1,445	140
Passenger Revenues	1,159	1,027	132
Cargo Revenues	390	382	8
Fotal Operating Expenses	-1,561	-1,408	-154
Operating Income	23	37	-14
Operating Margin	1.5%	2.6%	-9.9%
Net Income	50	5	46
			0
EBITDAR Margin	11.9%	13.0%	0.3%

- → LATAM Airlines Group 2Q 2012 results include LAN's results for the full quarter and TAM's results for June 23 through June 30, 2012.
- → LATAM Airlines Group recorded Net Income of US\$50 million.



## LAN Airlines: Highlights 2Q 2012

(US\$ million)	2Q 2011	2Q 2012	% Change (YoY)
Total Revenues	1,332	1,445	8.5%
Passenger Revenues	897	1,027	14.4%
Cargo Revenues	406	382	-6.0%
Total Operating Expenses	-1,276	-1,408	10.3%
Operating Income	56	37	-33.5%
Operating Margin	4.2%	2.6%	-1.6 pp
Net Income	16	5	-67.5%
EBITDAR *	200	188	-6.2%
EBITDAR Margin	15.0%	13.0%	-2.0pp

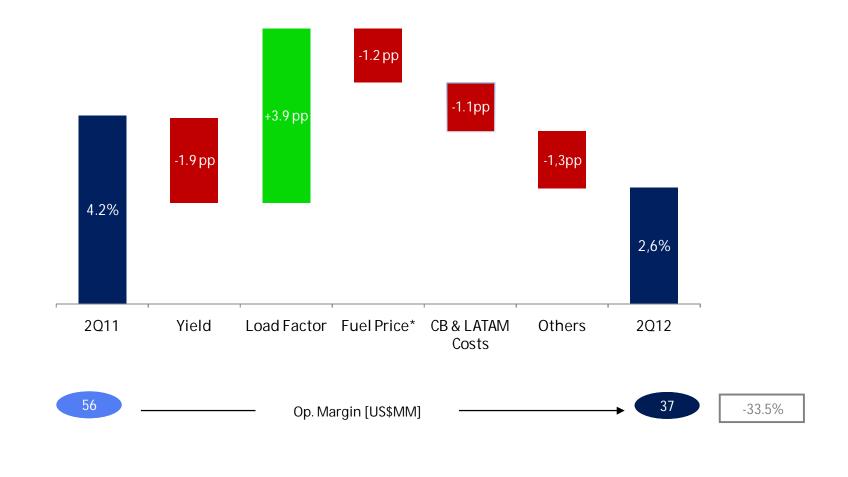
→ 2Q 2012 show strong passenger demand, with a 4.5 point increase in load factor.

- Operating margin impacted by weaker cargo demand and the ongoing development of LAN Colombia domestic operations.
- → 2Q 2012 results also include one-time costs of US\$7.1 million related to certain collective bargaining process and US\$9.2 million related to the business combination with TAM.



## LAN Airlines: Operating Margin Analysis

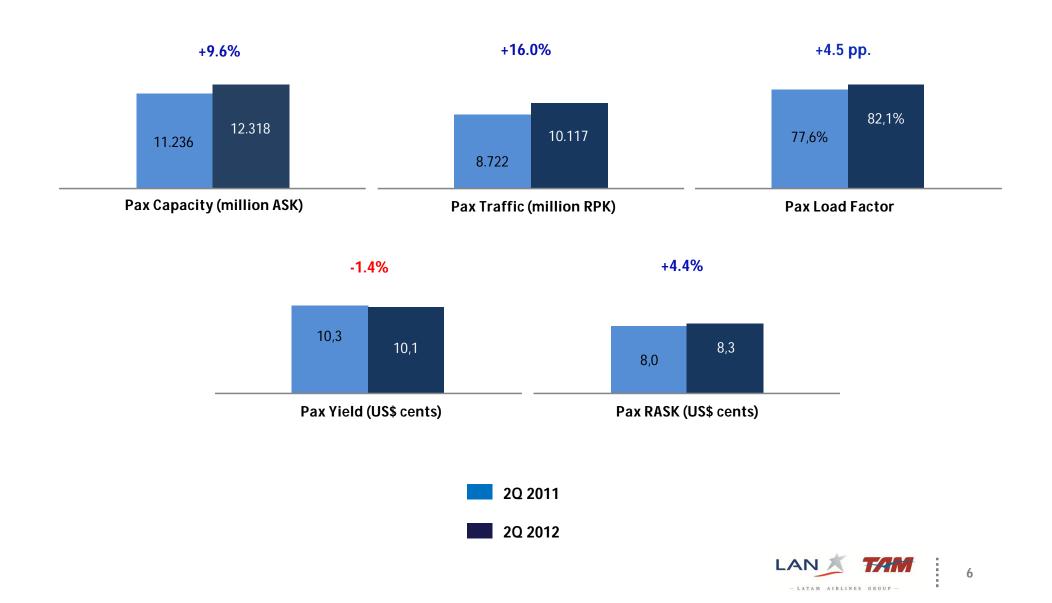
#### Operating Margin (%)



\* Includes fuel hedges

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## LAN Airlines: Passenger Business – Revenue Increases 14%



## LAN Airlines: Diversified Passenger Capacity Growth

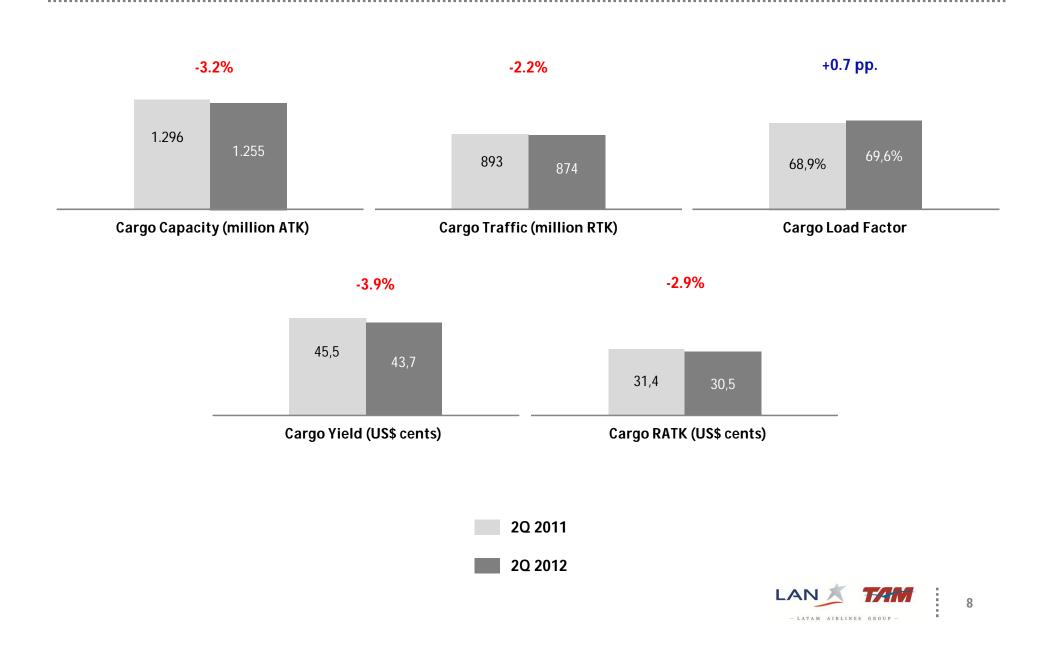


2Q 2011

2Q 2012



### LAN Airlines: Cargo Business – Revenue Decreases 6%

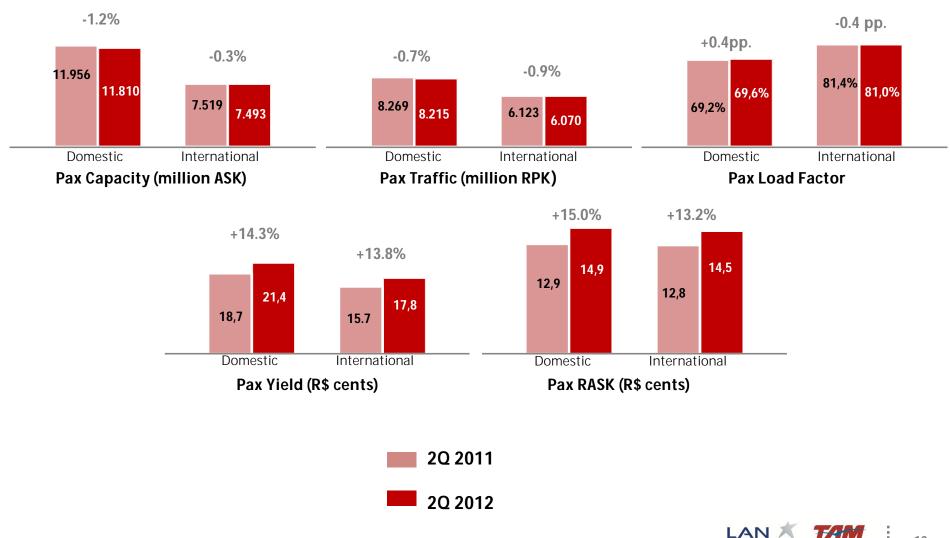


## TAM: Highlights 2Q 2012

(R\$ million)	2Q 2011	2Q 2012	% Change (YoY)
Total Revenues	3,053	3,231	5.8%
Passenger Revenues	2,506	2,838	13.3%
Cargo Revenues	282	189	-33.1%
Total Operating Expenses	-3,044	-3,515	15.5%
Operating Income	9	-284	-3317.0%
Operating Margin	0.3%	-8.8%	-9.1 pp
Net Income	60	-928	-1640.1%
EBITDAR *	287	30	-89.6%
EBITDAR Margin	9.4%	0.9%	-8.5 pp

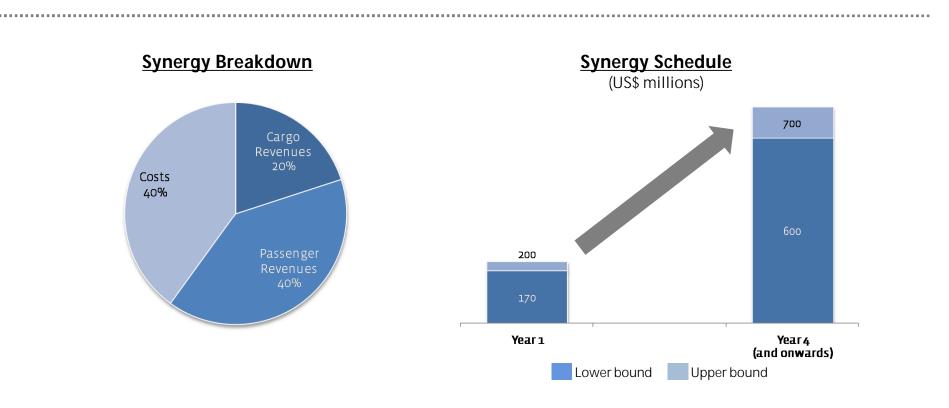
- → 2Q 2012 results impacted by the 23% depreciation of the Brazilian real and a decrease on consolidated revenues from Multiplus.
- Non-operating results reflect a foreign exchange loss of R\$845.9 million, and the negative mark-to-market of fuel hedging derivatives in the amount of R\$93.6 million.

## TAM: Passenger Business – Revenue Increases 13%



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## Estimated US\$600 – 700 Million in Synergies



- Estimated annual synergies of US\$600 to US\$700 million, expected to be fully achieved beginning four years after the business combination.
- US\$170 to US\$200 million may be achieved within the first year after the business combination.
- One-time costs of approximately **US\$200 million**.



## **Synergy Update**

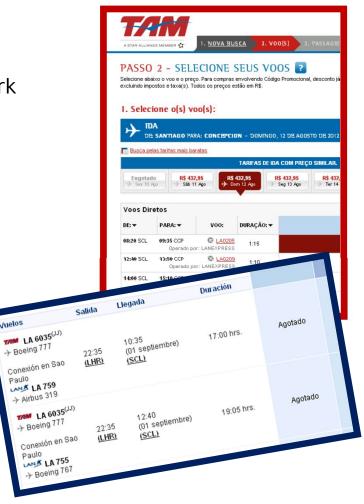
### **International Passenger Operations**

- → Fare combinability
- Cross selling: offering our customers a single network in a one-stop shop
- → Code shares on various international routes
- → Frequent Flyer Programs

### **Cargo Operations**

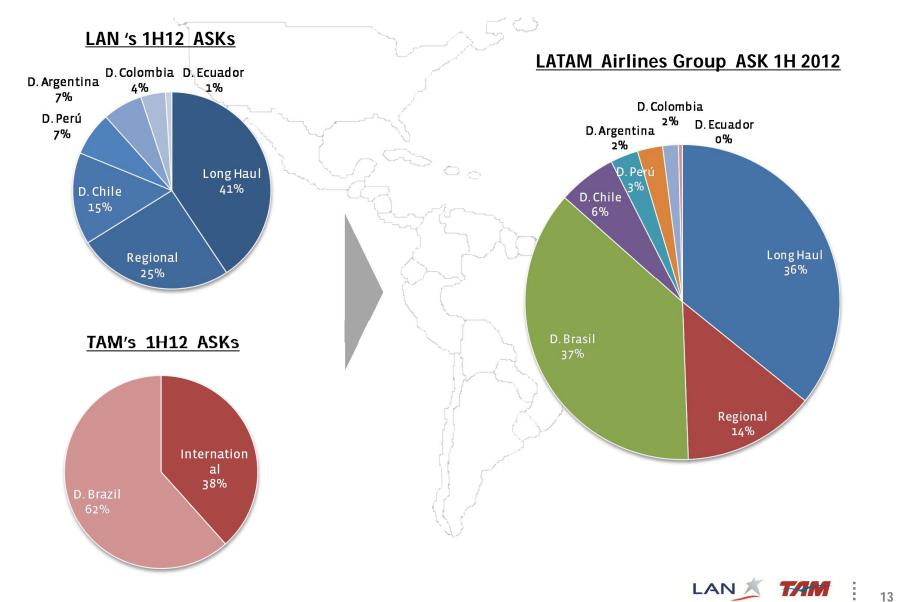
- Integration of cargo operations
- Investment in cargo infrastructure in Brazil
- Integration of TAM belly capacity with LAN Cargo







### **LATAM Airlines Group Passenger Capacity Diversification**

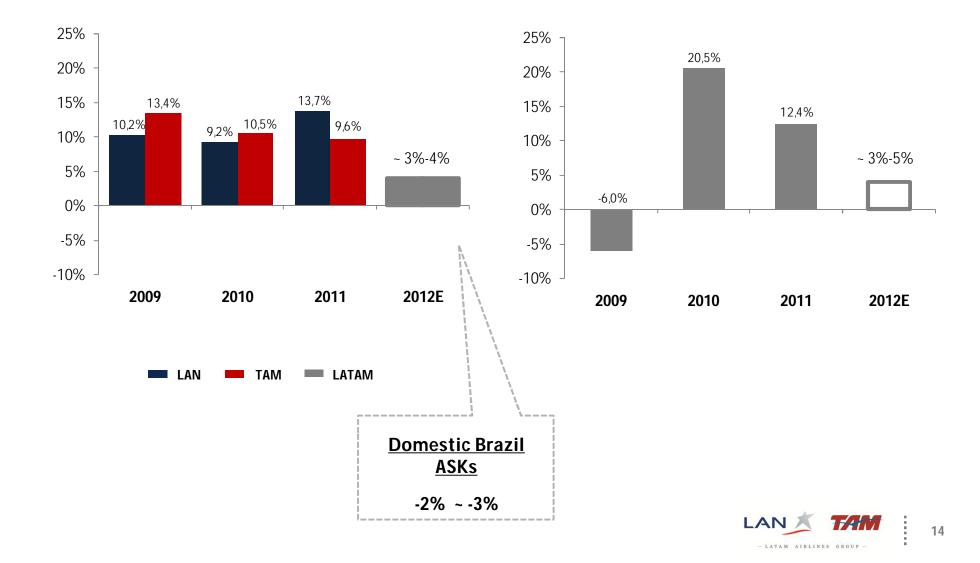


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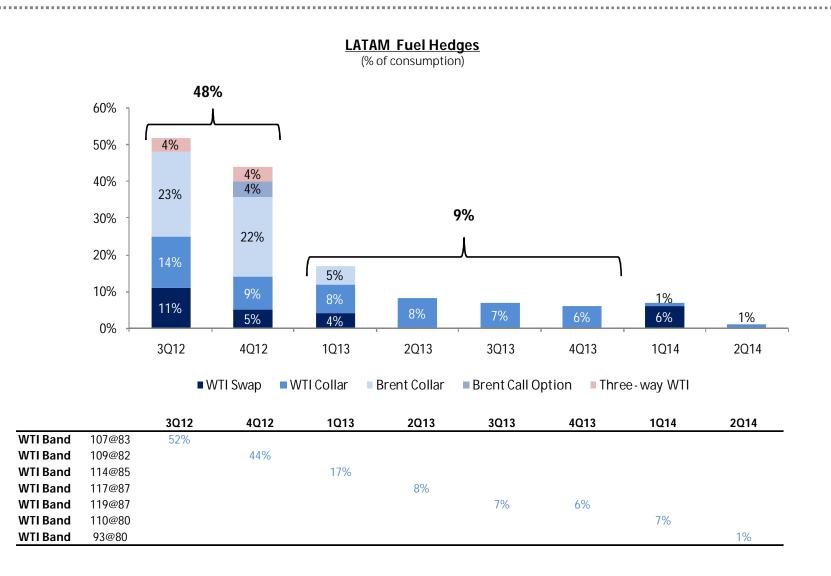
### **2012 Estimated Capacity Expansion**

#### **LATAM Airlines Passenger ASK Growth**

#### Cargo ATK Growth (LAN only)



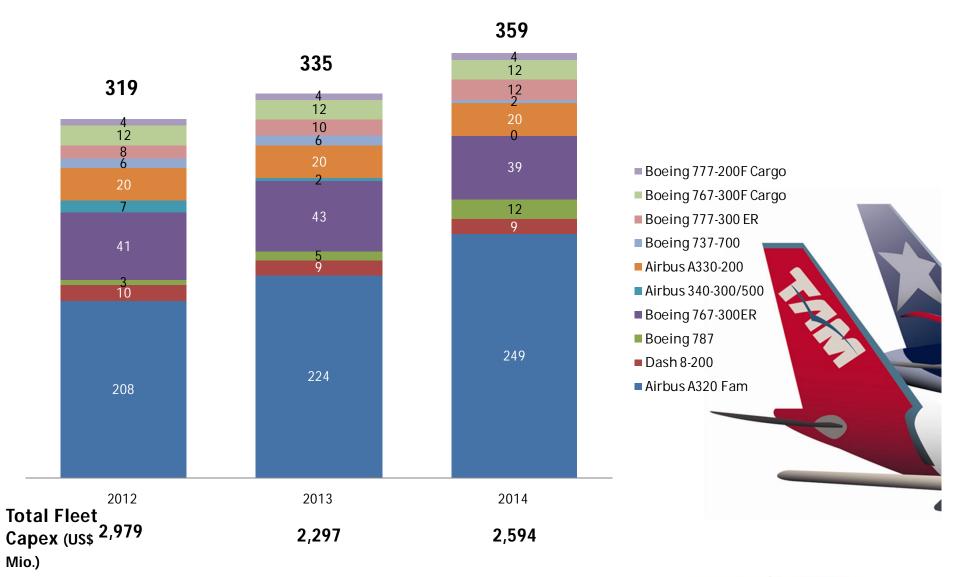
## **LATAM Airlines Group Fuel Hedges**



Note: hedging position as of July 9, 2012 \* Values are WTI equivalents (for actual Brent values it is necessary to add \$15.0)



## LATAM Airlines Group Fleet Plan 2012 - 2014







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